Programme delivery
This programme offers a blend of flexible learning and will take approximately three terms to complete.

Led by experienced facilitators, participants will attend workshops and access effective one-to-one mentoring throughout the duration of this programme. Learning will be both group-led and independent.

What's included in the programme?
This is a leadership programme designed for governors both aspiring to and currently working as a chair. The programme will include:
- three face-to-face workshops focusing on leadership development
- 360° appraisal, to evaluate strengths and development needs
- access to interactive e-learning modules and resources
- participation with peers
- two one-on-one mentoring sessions to support development

Benefits of the programme
This programme aims to develop leadership skills, ensuring that governance is both effective and sustainable by:
- developing the chair and future chair’s knowledge, leadership skills and networks
- supporting the creation of an action plan which is both realistic in scope and will ensure impact on governance practice and therefore pupil outcomes
- targeting areas where knowledge gain is required
- enhancing the chair’s awareness of their own strengths and areas for development
- creating self-supporting groups to ensure learning continues beyond the duration of the programme
- offering delegates a system to problem solve through action learning sets

Programme outcomes
By the end of the programme, participants will be able to demonstrate a clear understanding of strategic leadership within the context of governance. Participants will:
- know how to manage and build their team, how to build a relationship with the senior executive leader, how to plan for succession and other changes, and will be able to lead and influence when required
- be knowledgeable about governance structures and effective delegation, and how to work with the clerk to best effect
- understand the governance role in school improvement and will be able to lead the board in effectively challenging the school organisation on its performance
- be able to assess their own effectiveness, to problem solve, and to create and sustain their own networks

Why choose NGA Leading Governance?
NGA Leading Governance programmes:
- draw on NGA’s unrivalled knowledge of best governance practice
- build on NGA’s experience of effective training and development programmes
- provide bespoke training and support to meet participants’ needs
- are informed by governance research, DfE and Ofsted expectations
- utilise NGA’s online self-evaluation tools
- are delivered by sector-expert facilitators and consultants
- are quality assured
- are excellent value for money
- are located wherever there is local demand
- provide valuable evidence for Ofsted

The National Governance Association (NGA) is a not-for-profit organisation with a strong track record of delivering governance leadership programmes in cooperation with partners across England.
This programme is funded by the Department for Education (DfE) and provides two chairs, vice chairs, committee chairs or future chairs per board opportunities for developing leadership skills and confident governance. All boards in England are eligible for two funded places.
Cohort details

Cohort: Sandwell 2
Venue: Willow Room, Guardian House, Cronehills Linkway, West Bromwich, West Midlands, B70 8GS

<table>
<thead>
<tr>
<th>Date and time</th>
<th>Activity</th>
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<tbody>
<tr>
<td>Friday 31 January 2020</td>
<td>Registration deadline</td>
</tr>
<tr>
<td>Wednesday 19 February 2020</td>
<td>Progarme start date</td>
</tr>
<tr>
<td>date and time tbc</td>
<td>Unit 1 Face-to-face 4 hour session – Leading Governance</td>
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<tr>
<td>February 2020</td>
<td>Mentoring 1 Phone/skype conversation: Scheduled with mentor</td>
</tr>
<tr>
<td>Wednesday 1 April 2020</td>
<td>Unit 2 Face-to-face 4 hour session – Delivering effective governance</td>
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<tr>
<td>May 2020</td>
<td>Cluster session and board observation</td>
</tr>
<tr>
<td>Tuesday 30 June 2020</td>
<td>Unit 3 Face-to-face 4 hour session – Leading school improvement</td>
</tr>
<tr>
<td>Friday 4 September 2020</td>
<td>Workbook submission deadline</td>
</tr>
<tr>
<td>September 2020</td>
<td>Mentoring 2 Phone/skype conversation: Scheduled with mentor</td>
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</tbody>
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**COSTS AND REGISTRATION**
The full cost of this programme is £500. Funding for £1,000 is available. Please visit our website to enquire about eligibility for funding.
0121 237 3780 (option 4)
leading.governance@nga.org.uk